



McCloud Community Services District

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REGULAR MEETING OF THE FIRE DEPARTMENT COMMITTEE SCOUT HALL - 405 E. COLOMBERO DRIVE September 2, 2021, at 4:00 p.m.

AGENDA

- 1. Discussion of** Strategic Plan/updated Wishlist that was presented January 24, 2021.
- 2. Discussion of** Discussion about purchase of an Administrative vehicle (2008 Chevy Tahoe) from Shasta Vista F.D.
- 3. Discussion of** possible Shasta Forest Homeowners Association to house 1715
- 4. Discussion of** 2021/2022 Budget
- 5. Discussion of** What's next with the Z.I.B. Contract?
- 6. Discussion of** the Housing of Fire Department Vehicles
- 7. General Discussion**

Adjourn

MCSD Mission Statement

McCloud Community Services District will strive to provide the full range of municipal services, at a reasonable cost applied consistently to all customers, while maintaining a healthy infrastructure and environmental integrity.

Department Staffing/Personnel Needs for Service Delivery

1. We need continue to look at new approaches, incentives, etc. for recruiting, retaining and training new volunteers. A review of the current MCSD budget and fire department funding sources may provide information on the use of revenue.
 - A much more detailed Fire and EMS budget is needed to assess how we are spending tax funding to provide direct services. (IMMEDIATE)
 - Our billers need additional oversight to assure that they are billing appropriately and providing appropriate reimbursement to the CSD/department. (IMMEDIATE)
 - We need to aggressively research and apply for grant opportunities, and other funding sources. (IMMEDIATE)
 - The department will be presenting CSA3 with a request to increase our yearly funding from CSA3 tax dollars of \$11,000.00 per year to \$25,000.00 per year which is the amount that Mt Shasta Ambulance receives per year per ambulance to provide the same services to the county that we provide. (IMMEDIATE)

2. At a very minimum the department needs to hire 3 part time or one full time Firefighter/Paramedic. (MAXIMUM OF ONE YEAR)
 - These positions will help immensely in our day-to-day operations of the department and assure both fire and advanced life support coverage when the part time Chief or Paramedic is not available or off duty.
 - 95% of all department calls are medical/trauma in nature. Advanced Life Support (ALS) should be the level of care that the fire department provides to give the best service and also in recouping costs. (Only Paramedics can provide ALS care).
 - The department also needs additional personnel who can provide initial fire response to structural and wildland fires in McCloud, especially during weekdays when most of our volunteers are working or otherwise not available.
 - These positions could be funded by grants, private donations, California Fire Assistance Agreement (CFAA) Reimbursements and from ambulance billing income.

3. The department needs to develop a Sleeper/Student Firefighter program.
 - Other departments in the county utilize out of town COS Fire Academy and Paramedic students that are willing to exchange their free time from school to departments as responders to gain valuable experience as well as to gain necessary certifications which will assist them in their career goals. (IMMEDIATE & LOW COST TO THE CSD/DEPARTMENT)
 - These “Sleeper/Student Resident” programs are also very popular in the county to staff Type 3 fire engines for “Out of County” strike team assignments as well as for CalFire station coverage that have been very successful as far as increasing the income of the department at other agencies in the county.
4. Continue and increase our ability to participate in the California Fire Assistance Agreement (CFAA)
 - Currently the department has members qualified to be sent on incidents when requested. This process can be very lucrative to department members and the departments budget. (IMMEDIATE AND THIS GENERATES REVENUE)
 - Built into the CFAA is an “Administrative Fee” that is paid currently at a rate of 10%. These contracted funds go back into the fire department budget. The CFAA allows for a higher Administrative fee if we can show that the department administrative fees are higher than 10%. Our current Administrative Rate is much higher than 10%.
 - The department should continue to train members to meet the CFAA requirements to respond to these types of assignments and build our program to allow for additional funding.

Apparatus Needs

5. The department needs to purchase or receive additional donated administrative vehicles that can be used by department members to respond to calls, attend trainings, and to be used by department staff that respond to major incidents as part of the CFAA and other contracts.
 - When we send our personnel out on CFAA/Calfire/USFS overhead assignments in SUV's and $\frac{3}{4}$ ton vehicles, we are reimbursed at a rate of \$225.00 per day for their use. $\frac{1}{2}$ ton pickups and other vehicles are reimbursed at a rate of \$105.00 per day.

6. The department needs to continue to set aside funds to replace Medic 17 (Ambulance).
 - Keeping in mind that the MCFA (department sponsoring non-profit association) has \$40,000.00 set aside specifically for this purpose.
7. The department should acquire a backup ambulance through donation or purchase.
 - Ambulances can also be sent out on CFAA and EMSA incidents that increase revenue.
 - Medic 17 has had issues in the past that have taken it out of service.
8. The department needs to purchase or gain through donation/grant at least one Type 3 wildland specific fire engine. (Immediately).
 - This type of engine serves multiple purposes to the department and the town in general.
 - Some of the benefits of this type of engine
 - Adding pumping capacity to the department
 - This will assist in maintain or improving our Insurance Safety Office (ISO) rating.
 - “Pump and roll” capability. This allows the engine to be driven while pumping one or more hose lines that are used to extinguish wildland fires in light flashy fuels. Which the department has no capabilities at the current time.
 - Most departments in Siskiyou County rent back this type of engine to CalFire or use them to staff CalFire stations by the Assistance by Hire Program when CalFire has stripped the county of state engines. This has proven to be very lucrative to other agencies in the county.
 - Note: Only Type 3 Engines are allowed by CalFire for rent back or station coverage. CalFire will not allow any other type of engine be substituted for a type 3.
 - Type 3 engines can also be sent “Out of County” on strike team or Task Force assignments through the CFAA. Again, these assignments have proven to be lucrative to other agencies in the state. They can also assist us in providing response to help Calfire extinguish Wildfires that threaten our town or our neighbors better than our current fleet.

Station Needs

9. The staffing needs stated above necessitate that we provide sleeping quarters for personnel to respond quickly to emergency calls for service. Industry standard response times should be less than 8 minutes from call to arrival at scene. Currently our response times are on average well above 10 minutes. Station 17 was not designed in the age of ADA compliance. Exit doors and other egress points (windows) are not up to current codes.
 - Due to size constraints of Station 17/Leatherman Hall) and the relatively small size of the “Ambulance Bay” (The steel building next to Station 17/Leatherman Hall) was built, the department finds itself with not enough room for any additional apparatus.
 - The department/CSD could find other town owned or donated land to build additional apparatus storage space and possibly sleeping areas for firefighter/EMS personnel to utilize to decrease our response times. (WITHIN 5 YEARS)
10. If this is unfeasible, upgrade Station 17 as follows:
 - Remodel the station to include sleeping quarters, weight room and bathroom facilities for several EMS/Fire fighter personnel. (WITHIN 2 YEARS)
 - Pave areas around fire hall for safety, especially in winter, and reduce contaminating dirt. (WITHIN 3 YEARS)

Equipment Needs

11. The department needs to completely replace our radios. All of our hand-held radios are well past their life expectancy.
 - We are currently working with the County Fire Chiefs Association to receive a grant that would replace all of our radios to meet this need.
 - There is a 5% match on this grant. If we cannot find the funding for this match, we will continue to access CSA3’s radio program. CSA3 personnel are determining what the 5% cost will be at this time. (WITHIN 1 YEAR)

12. The department needs to establish a set-aside fund that would be utilized to purchase Structural Firefighter Personal Protective Equipment (PPE) on a 10-year replacement schedule. (WITHIN NEXT BUDGET YEAR 22/23)
 - Currently we are mitigating issues as they arise through past purchases that were made to equip personnel who did not require gear that would be NFPA compliant.
 - As we increase our knowledge skills and abilities to fight interior structure fires, we will need to purchase this gear.

Training Needs

13. The department needs to continue to train our personnel to industry standards. These standards set by OSHA, NIOSH and the NFPA do not make differences between the training requirements of volunteer department members and paid firefighters. (IMMEDIATE)
 - We are currently utilizing the fire department budget, the County Chiefs Association and MCFA resources to assure our personnel are trained appropriately.
 - We need to find additional funding sources such as grants and donations to assist us in this area.

2 YEAR PLAN OF OBJECTIVES (reported 8/2013)

BACKGROUND

For most of its history the McCloud Community Fire Department (MCFD) was able to function on a very limited budget due to the long-term commitment of local workers and few safety or training requirements imposed by state and federal agencies. In the 1980s there was a noticed nationwide decline in volunteer departments. The problems were observed in various studies including one performed by the National Fire Protection Association in 2009.

Pre 1990s

- Time to socialize and do fund raising
- Basic operational training requirements
- Department equipment based on local economic ability – older vehicles etc.
- Long term job stability
- Able to leave work to respond to emergencies
- Exciting, - numerous fire calls
- Mostly white male Departments
- Declining and aging Population

Post 1990s

- Two income families, no time to play and no time for fund raising
- Extensive training requirements including interagency operations, safety, hazmat etc.
- Higher equipment standards and mandatory inspections
- Short term employment
- Unable to leave work, or work too far away to respond
- Boring, fire call volume has declined
- Diversity of male and female and various ethnic groups
- McCloud's Population has declined 18% since 2000.

Table 1 Comparisons of pre 1990's operational requirements and today

LONG TERM GOALS (8/2013)

Though not currently funded, we will also be working on ideas to sustain a quality department for the ongoing years.

1. A fulltime fire chief is needed to help keep and retain volunteers as well as perform many of the administrative and training functions.
2. A part time paramedic will help immensely in our daytime operations and should provide sufficient revenue to pay for the position.
3. Upgrade the Fire Hall as follows:
 - a. Convert the fire hall to include sleeping quarters for two EMS/Fire fighter personnel. Out of town COS Fire Academy Students are often looking for places to get required service. **(Not completed)**
 - b. Pave areas around fire hall for safety, especially in winter, and reduce contaminating dirt. **(Not completed)**
 - c. Complete air conditioning **(Completed)**.
4. Besides the Rescue/Squad, the remaining vehicles have a significant useful life and do not require replacement. However, in the future we need to start setting aside replacement funds for these as well as the expensive equipment items needed for emergency response.
5. We need to look at new approaches, incentives, etc. for recruiting, retaining and training new volunteers.

Subject: Re: New SUV, River Fire guy

Date: Monday, August 30, 2021 at 9:11:20 AM Pacific Daylight Time

From: Sarah Kidd

To: Charlie Miller

As of this morning we have \$3000. In pledges but I need some help. My computer refused to work so I could not create a simple bulletin on 8 1/2" x 11" paper which I intend to deliver by hand to my neighborhood of North St and Firenze. My daughter is back in town and available Wednesday morning and can cover Mt Shasta Ave. here is what I have in mind:

MC CLOUD NEIGHBORS

LET US NOT BE CONTENT WITH FAILURE TO ADAPT TO THE PRESENT AND FUTURE OF FIRE

WE HAVE A CHANCE TO HELP OUR MCCLOUD FIRE DEPT GROW. A 2008 CHEVY TAHOE OUTFITTED FOR FIRE SUPPORT HAS BEEN OFFERED TO THEM FOR \$7500. THIS VEHICLE CAN EARN MONEY FOR OUR FIRE DEPT AND HELP IT GROW TO ACCOMMODATE THE FUTURE OF FIREFIGHTING AND MEDICAL SUPPORT IN MCCLOUD.

OUR GOAL \$7500.
CURRENT PLEDGES:\$3000.

\$4500. TO GO. JOIN US

WRITE CHECKS TO MCFA (McCloud Fire Association) SUV IN MEMO
P.O. BOX 551
MCCLOUD CA, 96057

CONTRIBUTIONS ARE TAX DEDUCTIBLE AND THANK YOU ON BEHALF OF OUR TOWN

If you have someone who can make this up I can start delivery this evening. If not my daughter Shannon returns tomorrow night and is a whiz at this stuff . I plan to stop by the fire station sometime today and drop off my check to kick this off.

Thanks, Sarah

On Sun, Aug 29, 2021 at 9:40 AM Charlie Miller <firechief@ci.mccloudcsd.ca.us> wrote:

Again, thank you so much for this. We are going to look at the vehicle in Shasta View tomorrow evening.

Have them make them out to the MCFA. If folks donate money directly to the McCloud CSD, the money is hard to get.

A little background on the MCFA.

The MCFA is a 501 c3 non-profit. Any donation is completely tax deductible and every cent of any donated money can only be used to assist the FD in our mission. . They can send checks to the association at PO Box 551 McCloud, CA 96057. If anyone would like to join the association, please contact Leroy Scarbrough. I have cc'd him on this email.

We are so blessed to have your support. Charlie.....

From: Sarah Kidd <sckrep18@gmail.com>
Date: Sunday, August 29, 2021 at 9:26 AM
To: Charlie Miller <firechief@ci.mccloudcsd.ca.us>
Subject: Re: New SUV, River Fire guy

Good morning. yesterday Susie and Bruce Robison pledged \$250. For the SUV. Kenjii Burrage said he will drop off a check to you when he comes up for Labor Day weekend but he didn't say how much. I'm optimistic we're closing in on \$3,000. The question has come up

How do we make out the checks? I'll pass the word along.

On Sat, Aug 28, 2021 at 6:20 PM Charlie Miller <firechief@ci.mccloudcsd.ca.us> wrote:

Sounds good, thanks so much.

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From: Sarah Kidd <sckrep18@gmail.com>
Sent: Saturday, August 28, 2021 6:19:23 PM
To: Charlie Miller <firechief@ci.mccloudcsd.ca.us>
Subject: Re: New SUV, River Fire guy

We'll get to work on that ASAP. Tell them we're interested. \$7500. Is the goal. I'm sure we can do it.

On Sat, Aug 28, 2021 at 3:52 PM Charlie Miller <firechief@ci.mccloudcsd.ca.us> wrote:

Thank you Sarah. That would be fabulous. We have been looking at one in the Lake Shastina area from the Shasta Vista fire Department. It is a 2008 Chevy Tahoe. Five years newer than the one we have. They are

asking \$7500. any help would be greatly appreciated. To make it tax deductible we can do it through the Firemans Association. Charlie Miller

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From: Sarah Kidd <sckrep18@gmail.com>
Sent: Saturday, August 28, 2021 3:20:30 PM
To: Charlie Miller <firechief@ci.mccloudcsd.ca.us>
Subject: New SUV, River Fire guy

I am writing on behalf of myself Sarah Kidd and my daughter Shannon Reyna. At the Thursday meeting you said you sent "care packages" to your guy at the River fire. Are these packages something we can contribute to and if so what can we do.

If I understood you correctly for \$5,000. The Fire Dept could purchase a fully equipped SUV to function as the River Fire guy does. This SUV would generate revenue for the Fire Dept. I assume the \$5,000. Would be the down payment. If this is the case my daughter and I will contribute \$1,000. Each and with your approval start a quiet campaign to reach the \$5,000. Total. This money would be given directly to the Fire Dept. for the express purpose of purchasing the vehicle you described.

To keep the peace I would contribute the same amount \$1,000. To a Save Elk Creek from mudslide closure (I cannot speak for Shannon as she is out of town but I suspect I could convince her) although from what little I know of the cost of renting equipment at \$30,000. A week is a financially daunting task. By mutually supporting both very important issues hopefully there will be no resentment by anybody.

Please advise when you have a moment and thank you so very much for being our Fire Chief. I support your vision for the Fire Dept 100%

And will do what I can to help.

Sarah Kidd

MCCLLOUD FIRE DEPARTMENT SALARY SURVEY 2020

Mileage for Privately Owned Vehicle (POV) only and is figured at a rate of 0.575 per actual mile. Engine Hours are based on a 16 hour portal to portal day for each 24 hour period. Agency Salary Rates on file: 7/23/2020

The Vehicle Rates are:		Apparatus GPM rates are:		Fire Fighter: \$30.850	
Sedan =	\$119.00 per day	Type I =	\$140.00 per hour	Apparatus Oper.:	\$40.840
Pickup =	\$140.00 per day	Type II =	\$132.00 per hour	Company Officer:	\$48.870
Suv =	\$205.00 per day	Type III =	\$126.50 per hour	Batt. Chief:	\$58.390
Van =	\$194.00 per day	Type IV-VII + =	\$120.00 per hour	Asst. Chief:	\$68.950
Other =	\$230.00 per day	WT Tactical I =	\$119.50	Div. Chief:	\$27.140
Administrative Rate:	0.1000	WT Tactical II =	\$102.67	Dep. Chief:	\$27.140
				Chief:	\$74.130

Peter Tolosano has had two 14-day assignments this fire season as of 08/30/2021. The following is a breakdown of the revenue created by utilizing the Chevy Tahoe SUV that was donated by Southern Marin FD.

14 Days X \$205.00/day= \$2870.00 X 2 assignments = \$5740.00 + 10% admin fee (\$574.00) = \$6,314.00

Donna Sager has had one 14-day assignments this fire season as of 08/30/2021. She will also be extending her assignment if she can work out the details.

14 Days X \$140.00/day= \$1960.00 + 10% admin fee (\$196.00) = \$2,156.00

Total for 3 assignments so far this fire season = \$8,470.00



McCloud Community Services District
Revised Proposed Budget 2021/2022
8/13/2021

	1010 General	1020 Directors	1040 Fire	1050 Alleys	1060 Lights	1070 Park	1080 Library	1090 Refuse	2000 Sewer	3000 Water	2021/22 Budget	2020/21 Actual	2020/21 Budget	\$ Difference	% Chng
Revenue:															
Tax Revenue	\$ 78,000	\$ -	\$ 123,378			\$ 46,586	\$ 6,706		\$ -	\$ -	\$ 254,670	\$ 264,309	\$ 254,670	\$ (9,639)	
Utility Fees	\$ -	\$ -	\$ -	\$ 40,848	\$ 19,536	\$ -	\$ -	\$ 390,633	\$ 521,414	\$ 591,710	\$ 1,564,141	\$ 1,525,001	\$ 1,428,553	\$ (96,448)	
Ambulance	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ 50,000	\$ 57,505	\$ 22,000	\$ (35,505)	
Donations, Misc fn1	\$ -	\$ -	\$ 79,300	\$ -	\$ -	\$ -	\$ 3,418	\$ 6,000	\$ -	\$ 9,000	\$ 97,718	\$ 56,303	\$ 33,800	\$ (22,503)	
TOTAL REVENUE	\$ 78,000	\$ -	\$ 252,678	\$ 40,848	\$ 19,536	\$ 46,586	\$ 10,124	\$ 396,633	\$ 521,414	\$ 600,710	\$ 1,966,529	\$ 1,903,118	\$ 1,739,023	\$ (164,095)	-9.4
Expenses:		100	13	3	-	4	1	18	29	32					
Salaries	\$ 204,412	\$ 13,500	\$ 27,192	\$ 15,810	\$ -	\$ 35,711	\$ 2,964	\$ 44,263	\$ 36,834	\$ 71,078	\$ 451,764	\$ 398,510	\$ 449,594	\$ 51,084	
PERS	\$ 14,177	\$ -	\$ 74	\$ 1,140	\$ -	\$ 505	\$ 4	\$ 3,183	\$ 2,435	\$ 4,794	\$ 26,312	\$ 25,527	\$ 29,528	\$ 4,001	
Payroll Taxes	\$ 17,652	\$ 1,870	\$ 2,596	\$ 1,357	\$ -	\$ 3,235	\$ 407	\$ 3,811	\$ 3,129	\$ 6,055	\$ 40,112	\$ 41,947	\$ 40,515	\$ (1,432)	
Employee Hlth Benefits	\$ 71,314	\$ -	\$ 433	\$ 6,868	\$ -	\$ 3,108	\$ 24	\$ 19,275	\$ 14,582	\$ 28,759	\$ 144,363	\$ 109,972	\$ 119,811	\$ 9,839	
Workers Comp <small>(32893)</small>	\$ 3,625	\$ 85	\$ 4,904	\$ 1,376	\$ -	\$ 3,088	\$ 21	\$ 3,840	\$ 3,281	\$ 6,128	\$ 26,348	\$ 28,589	\$ 32,096	\$ 3,507	
Retiree Benefits Retirement	\$ 42,945	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 42,945	\$ 30,790	\$ 30,790	\$ -	
Retiree Benefits Health	\$ 241,900	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 241,900	\$ 269,238	\$ 230,834	\$ (38,404)	
Total Employee Costs	\$ 596,025	\$ 15,455	\$ 35,199	\$ 26,551	\$ -	\$ 45,647	\$ 3,420	\$ 74,372	\$ 60,261	\$ 116,814	\$ 973,744	\$ 904,573	\$ 933,168	\$ 40,576	4.3
											\$ 973,744		\$ 933,168	\$ 28,595	
Insurance	\$ 35,762	\$ -	\$ 10,452	\$ 3,049	\$ -	\$ 3,004	\$ 251	\$ 8,000	\$ 7,600	\$ 14,900	\$ 83,018	\$ 79,330	\$ 79,564	\$ 234	
Telephone	\$ 5,295	\$ -	\$ 4,800	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 380	\$ 480	\$ 10,955	\$ 10,533	\$ 7,240	\$ (3,293)	
Publications	\$ 50	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50	\$ 39	\$ 800	\$ 761	
Travel	\$ 1,600	\$ 1,000	\$ 1,000	\$ -	\$ -	\$ -	\$ -	\$ 800	\$ 400	\$ 1,400	\$ 6,200	\$ 4,423	\$ 4,100	\$ (323)	
Hiring	\$ 400	\$ -	\$ 3,000	\$ 100	\$ -	\$ 200	\$ 300	\$ 200	\$ 200	\$ 200	\$ 4,600	\$ 4,220	\$ 3,600	\$ (620)	
Training	\$ 1,600	\$ 2,500	\$ 4,000	\$ -	\$ -	\$ 100	\$ -	\$ 500	\$ 1,500	\$ 1,500	\$ 11,700	\$ 1,561	\$ 8,500	\$ 6,939	
Uniforms	\$ 500	\$ -	\$ 2,400	\$ 200	\$ -	\$ -	\$ -	\$ 400	\$ 450	\$ 450	\$ 4,400	\$ 3,221	\$ 2,100	\$ (1,121)	
Safety	\$ 900	\$ -	\$ 1,000	\$ 400	\$ -	\$ 400	\$ -	\$ 600	\$ 800	\$ 800	\$ 4,900	\$ 2,674	\$ 4,000	\$ 1,326	
Memberships	\$ 5,000	\$ -	\$ 500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500	\$ 600	\$ 6,600	\$ 8,833	\$ 4,350	\$ (4,483)	
Volunteer Reimbursements			\$ 15,600									\$ 6,570.00		\$ (6,570)	
Operating Lease	\$ 6,600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,600	\$ 6,040	\$ 6,600	\$ 560	
Attorney	\$ 12,000	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000	\$ 47,000	\$ 6,530	\$ 11,300	\$ 4,770	
Accountant	\$ 56,670	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 56,670	\$ 14,350	\$ 25,000	\$ 10,650	
Professional Services fn4	\$ 7,000	\$ -	\$ 3,600	\$ -	\$ -	\$ -	\$ -	\$ 500	\$ 18,000	\$ 4,500	\$ 33,600	\$ 9,496	\$ 11,800	\$ 2,304	
Prof Svc-Ambulance	\$ -	\$ -	\$ 4,800	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,800	\$ 5,502	\$ 4,200	\$ (1,302)	
IT Services	\$ 23,000	\$ -	\$ 800	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 23,800	\$ 20,636	\$ 15,855	\$ (4,781)	
Advertising	\$ 1,800	\$ -	\$ 600	\$ -	\$ -	\$ 100	\$ -	\$ -	\$ -	\$ 1,200	\$ 3,700	\$ 1,218	\$ 1,800	\$ 582	
Election Expense		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 55	\$ 800	\$ 745	
Total Other Costs	\$ 158,177	\$ 3,500	\$ 57,552	\$ 3,749	\$ -	\$ 3,804	\$ 551	\$ 11,000	\$ 29,830	\$ 56,030	\$ 324,193	\$ 185,231	\$ 191,609	\$ 6,378	3.3

	1010	1020	1040	1050	1060	1070	1080	1090	2000	3000					
To	General	Directors	Fire	Alleys	Lights	Park	Library	Refuse	Sewer	Water	TOTAL	TOTAL	TOTAL	Difference	
Supplies	\$ 3,000	\$ -	\$ 6,000	\$ 2,000	\$ -	\$ 1,200	\$ 200	\$ 1,000	\$ 8,500	\$ 11,000	\$ 32,900	\$ 12,566	\$ 26,000	\$ 13,434	
Office Supplies	\$ 4,800	\$ 600	\$ 200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,600	\$ 4,034	\$ 6,140	\$ 2,106	
Postage & Delivery	\$ 4,200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000	\$ 5,200	\$ 3,045	\$ 5,450	\$ 2,405	
Computer & IT Supplies	\$ 1,700	\$ -	\$ 1,400	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,100	\$ 1,598	\$ 6,050	\$ 4,452	
Janitorial Supplies	\$ 1,000	\$ -	\$ 200	\$ -	\$ -	\$ 700	\$ 200	\$ -	\$ -	\$ -	\$ 2,100		\$ 450	\$ 450	
Diesel	\$ 6,600	\$ -	\$ 3,900	\$ 1,200	\$ -	\$ 400	\$ -	\$ 9,000	\$ 1,000	\$ 1,000	\$ 23,100	\$ 12,111	\$ 20,200	\$ 8,089	
Fuel	\$ 4,200	\$ -	\$ 2,300	\$ 300	\$ -	\$ 300	\$ -	\$ 100	\$ 200	\$ 500	\$ 7,900	\$ 3,771	\$ 5,800	\$ 2,029	
Heating Fuel	\$ 3,800	\$ -	\$ 4,500	\$ -	\$ -	\$ 900	\$ 1,100	\$ -	\$ -	\$ -	\$ 10,300	\$ 9,208	\$ 8,100	\$ (1,108)	
Power	\$ 3,800	\$ -	\$ 3,000	\$ -	\$ 19,332	\$ 1,200	\$ 1,100	\$ -	\$ -	\$ -	\$ 28,432	\$ 20,547	\$ 30,300	\$ 9,753	
Building/Grounds (parking lot, paint) fn2	\$ 6,000	\$ -	\$ 2,000	\$ -	\$ -	\$ 3,000	\$ 800	\$ 500	\$ 500	\$ 3,000	\$ 15,800	\$ 8,485	\$ 17,400	\$ 8,915	
Equip Maintenance fn3	\$ 3,000	\$ -	\$ 4,800	\$ 800	\$ -	\$ 450	\$ -	\$ 4,500	\$ 5,800	\$ 8,800	\$ 28,150	\$ 8,357	\$ 14,050	\$ 5,693	
Vehicle Maint.	\$ 3,200	\$ -	\$ 3,000	\$ 1,000	\$ -	\$ 400	\$ -	\$ 6,500	\$ 3,000	\$ 3,000	\$ 20,100	\$ 3,414	\$ 16,120	\$ 12,706	
Total Supplies, Maintenance	\$ 45,300	\$ 600	\$ 31,300	\$ 5,300	\$ 19,332	\$ 8,550	\$ 3,400	\$ 21,600	\$ 19,000	\$ 28,300	\$ 182,682	\$ 87,136	\$ 156,060	\$ 68,924	44.2
					1579x1.02										
Principal Payments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 63,180	\$ 67,369	\$ -	\$ 130,549	\$ 128,293	\$ 128,592	\$ 299	
Interest Payments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 28,178	\$ -	\$ 28,178	\$ 29,344	\$ 29,706	\$ 362	
Administrative Fees	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,003	\$ -	\$ 1,003	\$ 1,494	\$ 1,494	\$ -	
Total Debt Service	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 63,180	\$ 96,550	\$ -	\$ 159,730	\$ 159,131	\$ 159,792	\$ 661	0.4
Fees fn5	\$ 1,400	\$ -	\$ 3,150	\$ -	\$ -	\$ -	\$ -	\$ 48,375	\$ -	\$ -	\$ 52,925	\$ 47,292	\$ 59,938	\$ 12,646	
Permits fn6	\$ 400	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,000	\$ 5,400	\$ 22,800	\$ 21,118	\$ 21,500	\$ 382	
Director's Fees	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Property Tax	\$ 130	\$ -	\$ 70	\$ -	\$ -	\$ 140	\$ -	\$ 11	\$ -	\$ 85	\$ 436	\$ 413	\$ 425	\$ 12	
Fund Allocation of General/Director Costs	\$ (801,432)	\$ (19,555)	\$ 106,728	\$ 24,630	\$ -	\$ 32,839	\$ 8,210	\$ 147,778	\$ 238,086	\$ 262,716	\$ -	\$ -	\$ -	\$ -	
Total Miscellaneous Costs	\$ -	\$ -	\$ 109,948	\$ 24,630	\$ -	\$ 32,979	\$ 8,210	\$ 196,164	\$ 255,086	\$ 268,201	\$ 76,161	\$ 68,823	\$ 81,863	\$ 13,040	15.9
		100	13	3	-	4	1	18	29	32					
TOTAL OPERATING EXPENSES	\$ -	\$ -	\$ 233,999	\$ 60,230	\$ 19,332	\$ 90,980	\$ 15,581	\$ 366,316	\$ 460,727	\$ 469,345	\$ 1,716,510	\$ 1,404,894	\$ 1,522,492	\$ 194,018	12.7
	\$ 433,839	\$ 4,600													
OVER/UNDER FROM OPERATIONS	\$ 78,000	\$ -	\$ 18,679	\$ (19,382)	\$ 204	\$ (44,394)	\$ (5,457)	\$ 30,317	\$ 60,687	\$ 131,365	\$ 250,019	\$ 498,224	\$ 216,531	\$ 33,488	15.5
											\$ 250,019		\$ 216,531		
	1010	1020	1040	1050	1060	1070	1080	1090	2000	3000					
	General	Directors	Fire	Alleys	Lights	Park	Library	Refuse	Sewer	Water	TOTAL	TOTAL	TOTAL	Difference	
Non Operating Revenue/Expense:															
Interest Income .3%	\$ 942	\$ -	\$ 1,041	\$ 331	\$ 1	\$ 237	\$ 10	\$ 210	\$ 3,433	\$ 931	\$ 7,136	\$ -	\$ 44,122	\$ -	
Interest Expense	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Total Non Operating Revenue/Expense	\$ 942	\$ -	\$ 1,041	\$ 331	\$ 1	\$ 237	\$ 10	\$ 210	\$ 3,433	\$ 931	\$ 7,136	\$ -	\$ 44,122	\$ -	
											\$ 7,136				
NET INCOME/(LOSS) FROM OPERATIONS	\$ 78,942	\$ -	\$ 19,720	\$ (19,050)	\$ 205	\$ (44,158)	\$ (5,447)	\$ 30,527	\$ 64,120	\$ 132,296	\$ 257,155	\$ -	\$ 260,653	\$ 33,488	
Footnotes	fn1	Fire Misc includes \$30k ZIB, \$39,500 ECG, and 10,000 misc donations										\$ 257,155			
	fn2	Monitor heater for Office Building. \$3200													
	fn3	Digital Line Locator 70% Water \$3360, 30% Sewer \$1,440 Equipment Maint													
	fn4	Professional Serv. Fire: Ambulance, EMT licenses \$600. Ladder and Hose Inspections \$3000, Refuse KRM \$500, Sewer Lawrence & Assoc \$18,000, Water Basic Labs \$4,500													
	fn5	Fees General: Bank Fees \$1400 Fire Dept: Dept of Health fees \$2400, Backdraft fees \$750, Refuse: \$48,375 Dump fees													
	fn6	Permits General Hazmat \$400 Sewer: SWRCB permits \$17,000 Water: permits AWWA \$800, SWRCB \$4600													
	fn7														
	fn8														

CASH, CAPITAL AND RESERVE BUDGET 2021/2022

	1010 General	1020 Directors	1040 Fire	1050 Alleys	1060 Lights	1070 Park	1080 Library	1090 Refuse	2000 Sewer	3000 Water	TOTAL		
EST LAIF BALANCE 6-30-2021	\$ 314,107		\$ 347,131	\$ 110,455	\$ 377	\$ 78,976	\$ 3,250	\$ 69,979	\$ 1,144,273	\$ 310,180	\$ 2,378,728		
EST OPERATING BALANCE 6-30-2021	\$ 84,158		\$ 89,003	\$ 104,607	\$ (15)	\$ 62,998	\$ 6,768	\$ 32,963	\$ 119,060	\$ 404,081	\$ 903,623		
EST CERBT BALANCE 6-30-2021	\$ 261,268										\$ 261,268		
BEGINNING CASH BALANCE 7-1-2021	\$ 659,533	\$ -	\$ 436,134	\$ 215,062	\$ 362	\$ 141,974	\$ 10,018	\$ 102,942	\$ 1,263,333	\$ 714,261	\$ 3,543,619	\$ 3,543,619	\$ 3,543,619
OPERATING BALANCE 7-1-2021	\$ 84,158	\$ -	\$ 89,003	\$ 104,607	\$ (15)	\$ 62,998	\$ 6,768	\$ 32,963	\$ 119,060	\$ 404,081	\$ 903,623		
NET INCOME/(LOSS) FROM OPERATIONS	\$ 78,942	\$ -	\$ 19,720	\$ (19,050)	\$ 205	\$ (44,158)	\$ (5,447)	\$ 30,527	\$ 64,120	\$ 132,296	\$ 257,155		
CAPITAL OUTLAYS	\$ -	\$ -	\$ (53,400)	\$ -	\$ -	\$ -	\$ -	\$ (10,000)	\$ (8,500)	\$ (15,000)	\$ (86,900)		
BALANCE TRANSFERS				\$ (3,292)	\$ (977)	\$ (1,897)	\$ (47)	\$ (10,912)	\$ (28,927)	\$ (128,287)	\$ (174,339)		
RESERVE ASSIGNMENTS	\$ (106,000)			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (106,000)		
Projected Operating Cash Balance 6-30-22	\$ 57,100	\$ -	\$ 55,323	\$ 82,265	\$ (787)	\$ 16,943	\$ 1,274	\$ 42,578	\$ 145,753	\$ 393,090	\$ 793,539	\$ 793,539	\$ 793,539
CAPITAL OUTLAYS													
Sewer Upgrades- Bio-solid Plan Operating	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,500	\$ -	\$ 8,500		
Dumpsters								\$ 10,000			\$ 10,000		
Water Tank Drainage Project										\$ 15,000	\$ 15,000		
Office Roof	\$ -										\$ -		
EKG, Extractor		\$ -	\$ 53,400								\$ 53,400		
TOTAL CAPITAL OUTLAYS	\$ -	\$ -	\$ 53,400	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 8,500	\$ 15,000	\$ 86,900		
GAIN/LOSS SALE OF ASSETS													
Book Value	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Sale Price	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
NET GAIN/LOSS SALE OF ASSETS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
RESERVE ASSIGNMENT													
Restricted (By Contract)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,986	\$ 6,917	\$ 20,903		
Committed (Board Approved Allocations)	\$ 106,000	\$ -	\$ -	\$ 3,075	\$ -	\$ 1,665	\$ -	\$ -	\$ -	\$ -	\$ 110,740		
Committed (Rate Study Annual Reserve)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,755	\$ 31,180	\$ 118,995	\$ 155,930		
Assigned (Operating Reserves) 5 year plan	\$ -	\$ -	\$ -	\$ 217	\$ 977	\$ 232	\$ 47	\$ 9,916	\$ 13,035	\$ 15,018	\$ 39,442		
Assigned (Capital Reserves) 5 year plan	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Unassigned (after all commitments met)		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
TOTAL RESERVE ASSIGNMENTS	\$ -	\$ -	\$ -	\$ 3,292	\$ 977	\$ 1,897	\$ 47	\$ 15,671	\$ 58,201	\$ 140,930	\$ 221,015	\$ 221,015	\$ 327,015
LAIF ACTIVITY													
Beginning Balance 7-1-2021	\$ 314,107		\$ 347,131	\$ 110,455	\$ 377	\$ 78,976	\$ 3,250	\$ 69,979	\$ 1,144,273	\$ 310,180	\$ 2,378,728		
Reserve Assignments	\$ -	\$ -	\$ -	\$ 3,292	\$ 977	\$ 1,897	\$ 47	\$ 15,671	\$ 58,201	\$ 140,930	\$ 221,015		
Interest	\$ 942	\$ -	\$ 1,041	\$ 331	\$ 1	\$ 237	\$ 10	\$ 210	\$ 3,433	\$ 931	\$ 7,136		
											\$ -		
											\$ -		
											\$ -		
											\$ -		
											\$ -		
Withdrawal CERBT		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
NET LAIF ACTIVITY	\$ 942	\$ -	\$ 1,041	\$ 3,623	\$ 978	\$ 2,134	\$ 57	\$ 15,881	\$ 61,634	\$ 141,860	\$ 228,151		
PROJECTED LAIF BALANCE 6-30-2022	\$ 315,049	\$ -	\$ 348,172	\$ 114,078	\$ 1,355	\$ 81,110	\$ 3,307	\$ 85,860	\$ 1,205,907	\$ 452,040	\$ 2,606,879	\$ 2,606,879	\$ 2,606,879

CERBT ACTIVITY												
Beginning Balance	\$ 381,621										\$ 381,621	
Deposits	\$ 106,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 106,000	
Earnings	\$ 14,353	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,353	
Withdrawals	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
NET CERBT ACTIVITY	\$ 120,353	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 120,353	
PROJECTED CERBT BALANCE 6-30-2022	\$ 501,974	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 501,974	\$ 501,974
NET CASH 6-30-2022	\$ 874,124	\$ -	\$ 403,495	\$ 196,343	\$ 568	\$ 98,053	\$ 4,581	\$ 128,438	\$ 1,351,660	\$ 845,130	\$ 3,902,392	\$ 3,902,392
NET CASH CHANGE IN POSITION	\$ 214,591	\$ -	\$ (32,639)	\$ (18,719)	\$ 206	\$ (43,921)	\$ (5,437)	\$ 25,496	\$ 88,327	\$ 130,869	\$ 358,773	\$ 358,773